LEADER DEVELOPMENT

WE'RE FROM:

GROUP 1



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LEARNING OBJECTIVES:

THE ACTION-OBSERVATION-REFLECTION MODEL

THE KEY ROLE OF PERCEPTION IN THE SPIRAL OF EXPERIENCE

REFLECTION AND LEADERSHIP DEVELOPMENT

MAKING THE MOST OF YOUR LEADERSHIP EXPERIENCES: LEARNING TO LEARN FROM EXPERIENCE

ACTION-OBSERVATION-REFLECTION MODEL

The Action-Observation-Reflection (A-O-R) model emphasizes that leadership development is most effective when it involves three processes: taking action, observing the results, and reflecting on their significance. The model illustrates that simply having experiences is not enough; one must actively engage with them to foster growth.

THE KEY ROLE OF PERCEPTION IN THE SPIRAL OF EXPERIENCE

01 - PERCEPTION AND OBSERVATION

02 - PERCEPTION AND REFLECTION

03 - PERCEPTION AND ACTION

REFLECTION AND LEADERSHIP DEVELOPMENT

Reflection is important because it can provide leaders with a variety of insights into how to frame problems differently, look at situations from multiple perspectives, or better understand subordinates. The importance of reflection in developing executive competence continues to be a major element of advancing scholarly thought and practice.

5 FUNDAMENTAL ARCHETYPES OF LEADERSHIP

TEACHER-MENTOR

> FATHER-JUDGE

WARRIOR-KNIGHT

> REVOLUTIONARY-CRUSADER

VISIONARY-ALCHEMIST

SINGLE AND DOUBLE-LOOP LEARNING

SINGLE LOOP

Describes a kind of learning between the individual and the environment in which learners seek relatively little feedback that may significantly confront their fundamental ideas or actions.

DOUBLE LOOP

Involves a willingness to confront your own views and an invitation to others to do so, too. It appears from an appreciation that openness to information and power sharing with others can lead to better recognition and definition of problems, improved communication, and increased decision making effectiveness.

MAKING THE MOST OF YOUR LEADERSHIP EXPERIENCES: LEARNING TO LEARN FROM EXPERIENCE

01 - LEADER DEVELOPMENT IN COLLEGE

02 - LEADER DEVELOPMENT IN ORGANIZATIONS

03 - ACTION LEARNING

04 - DEVELOPMENT PLANNING

05 - COACHING

06 - MENTORING

SUMMARY

Leaders can create development plans for themselves, and they can also help their followers with behavioral change through coaching or mentoring programs. Informal coaching programs often consist of a series of steps designed to create permanent behavioral changes in followers, and both leaders and followers play active roles in informal coaching programs. Formal coaching typically involves a formal assessment process and a series of one-on-one coaching sessions over a 6 to 12 month period. These sessions target specific development needs and capitalize on practice and feedback to acquire needed skills.

