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Budget Theory In The Public Sector

1. Nature of Budgeting

- ▶ Economic tool for resource allocation
- ▶ Political instrument for competing interests
- ▶ Managerial document for performance evaluation
- ▶ Legal framework for spending limits

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2. Budgeting Approaches

- ▶ Incremental budgeting (small adjustments yearly)
- ▶ Macro-budgeting (top-down control of spending and deficits)
- ▶ Performance and outcome-based Budgeting
- ▶ Zero-Based Budgeting

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3. Actors dan Power Dynamics

- ▶ Executive branch dominance vs Legislative oversight
- ▶ Bureaucratic agencies and budget analysts

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4. Budget Components

- ▶ Resource budgets (operational expense)
- ▶ Capital budgets (investment and assets)

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5. Challenges dan Performs

- ▶ Managing deficits dan surpluses
- ▶ Institutional changes (laws, congressional budget office)
- ▶ Political conflicts and policy shifts

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6. Emerging Paradigm

- ▶ Balance between micro and macro budgeting
- ▶ Greater public involvement and transparency
- ▶ Focus on long-term fiscal sustainability

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